



Digital Transformation

Challenges for the Manufacturing Industry

3rd International Conference on System-Integrated Intelligence

Paderborn, June 15th 2016

Ulrich Ahle

Trusted partner for your Digital Journey

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— Agenda

1 Challenges

2 Architecture

3 Building blocks and
use cases

4 Methodology

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Challenges

Digital will be highly disruptive to most industries, affecting not only revenue and cost structures but also shaking up the core business and operating models



**Digital
Transformation**



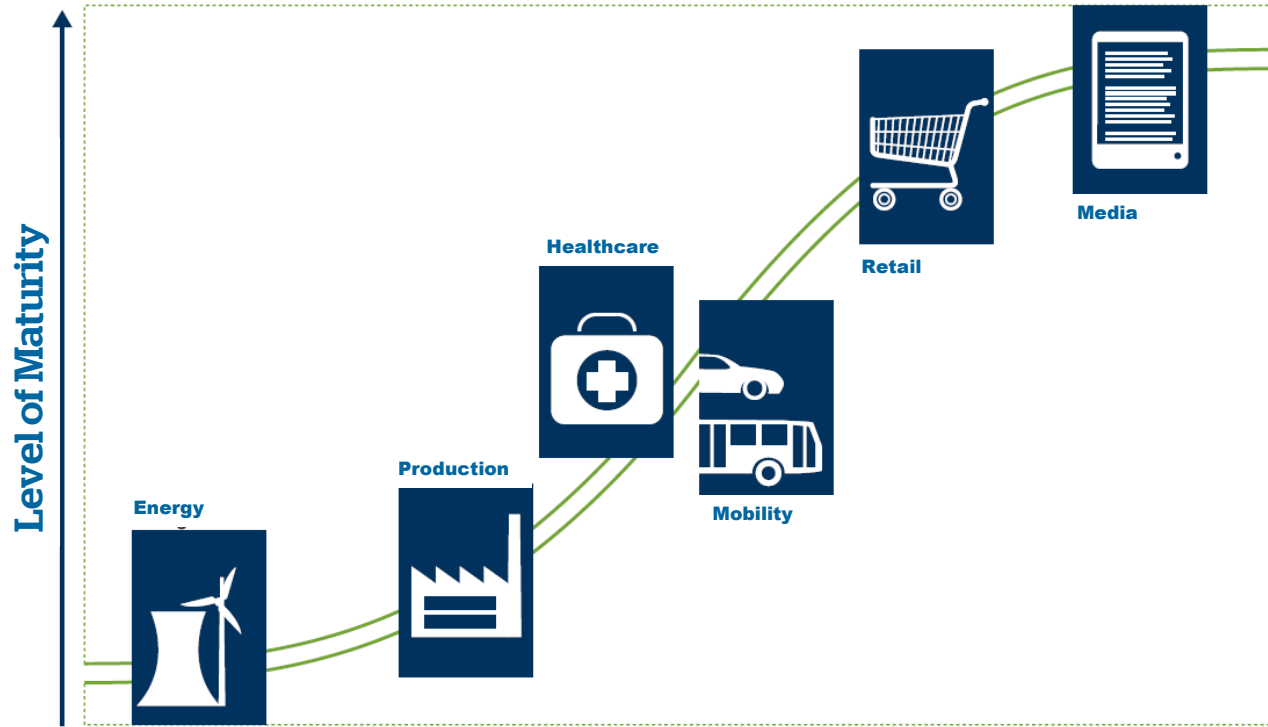
**Disruptive
Technologies**



**Changing
Workforce**

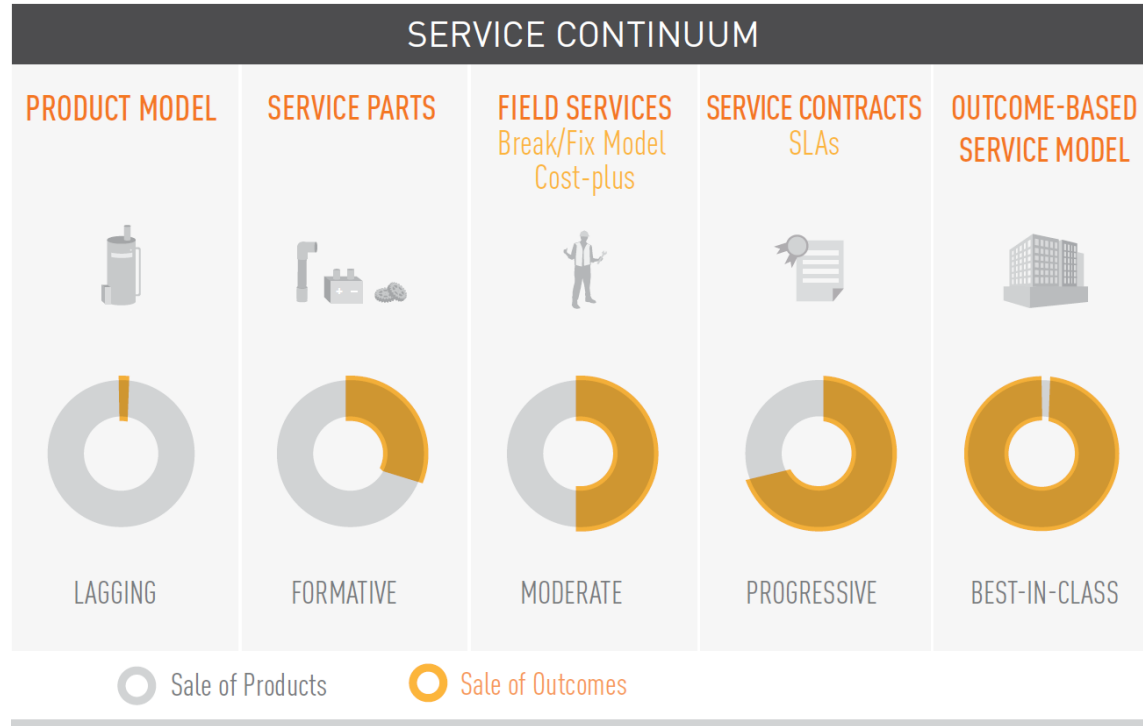
Digital Disruption will be cheaper, stronger and faster

Level of maturity of digital business models



Source: Accenture

70% of the companies in manufacturing are in the first three stages of the Service Continuum



Source: Oxford Economics

Moving from single, siloed systems and organizations to an industrial network of capabilities

PAST

While today's production is linearly organized and optimized within the boundaries of organizational and system siloes...

Siloed systems

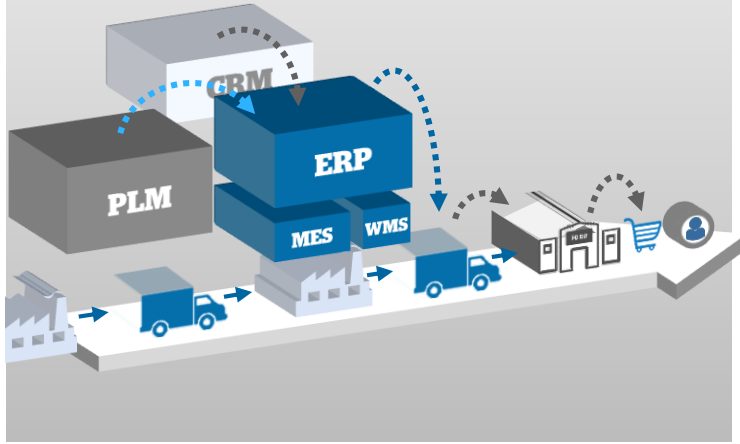
Centralized

Layered

Monolithic

Interfaces

Licensed



FUTURE

... manufacturing of the future will fulfill individual customer needs by a collaborative and agile network of capabilities

Interoperability

Virtualization

Decentralization

Real-Time Capability/Responsiveness

Service Orientation

Modularity



Are you ready?

Internet of Things – Atos Industrie 4.0

Atos on the Forefront

Research

Atos

Fraunhofer
IOSB

Fraunhofer
IPT
Fraunhofer
IML

TU WIEN
TECHNISCHE
UNIVERSITÄT
WIEN
Vienna University of Technology

IPT (IEM) →
Augmented Reality
IML → Industrial
Data Space
IOSB → Consulting

Atos' scientific community

Atos

Thought Leaders
Focus on technological challenges,
new trends & standards.
+ I4.0 solutions ...
With customers

Solutions for
Smart Analytics,
Big Data,
I- , P- , SaaS,
Augmented Reality,
Security, etc.

Gemini Project

GEMINI 4.0
Geschäftsmodelle für Industrie 4.0

Development of
sustainable business
models for Industrie
4.0 / smart factory
BMW Program

c|lab

Standards for
connectivity,
Security, Models,
Reference
Architecture,
Definitions

Industrial Data Space

**INDUSTRIAL
DATA SPACE**

Creating a virtual
data room to enable
secure exchange and
usage of data.

Security, standards,
data governance,
connectors



HORIZON 2020
Factories of the
Future

FIWARE
Open APIs for Open Minds

European open Platform
for future Internet &
smart factory

PARTNERS





INDUSTRIAL DATA SPACE

ROBOTIK RFID

TELEMATIK

SERVICES

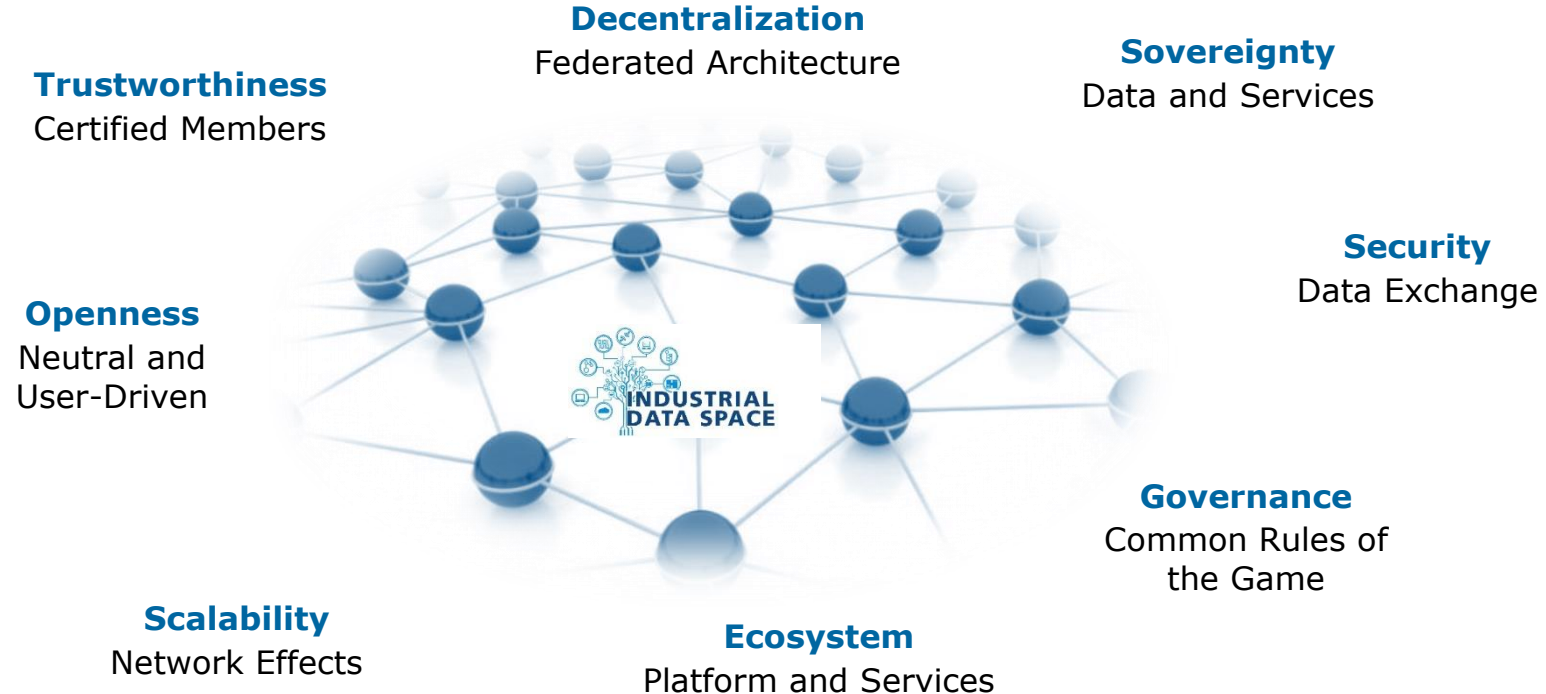
CYBER PHYSICAL SYSTEMS

AUTONOMIK

DIENSTE

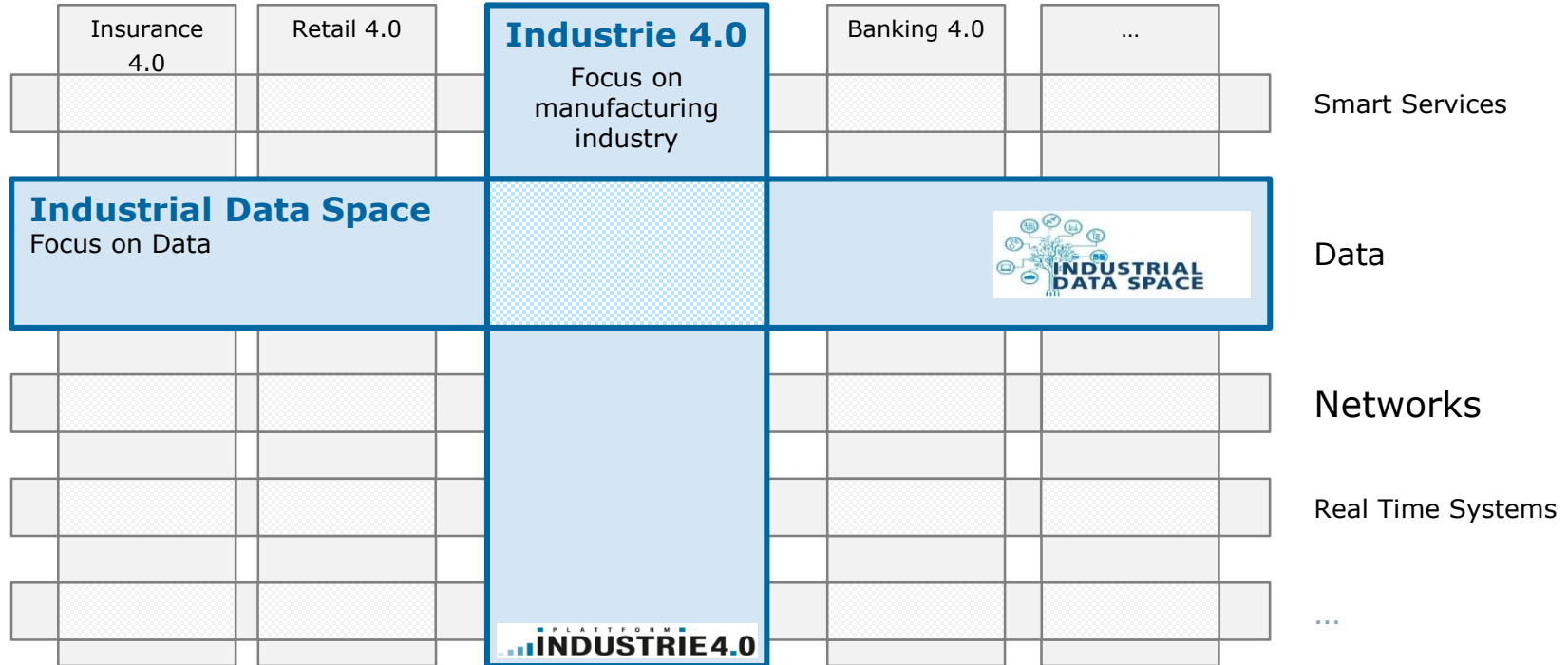
ASSISTENZSYSTEME

The Industrial Data Space aims at a »Network of Trusted Data«



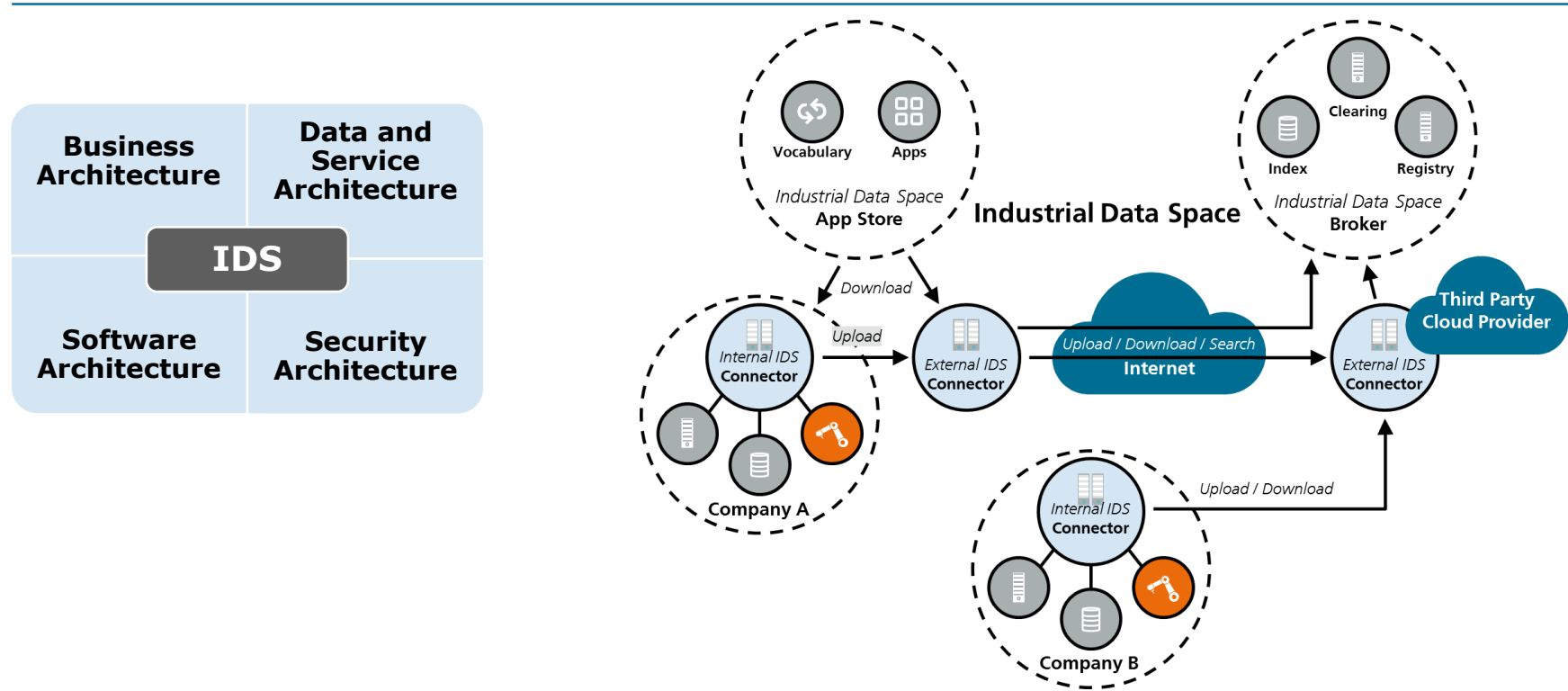
Source: Fraunhofer / IDS

Industrial Data Space is complimentary to the platform Industrie 4.0



Source: Fraunhofer / IDS

Ecosystem of the Industrial Data Space



Members of the Board of Industrial Data Space e.V.



left to right:

Markus Vehlow, PwC

Dr. Ralf-Peter Simon, KOMSA AG

Dr. Robert Bauer, SICK

Heike Niederau-Buck, Salzgitter

Dr. Ralf Brunken, Volkswagen

Prof. Dr. Boris Otto, Fraunhofer IML

Prof. Dr. Reimund Neugebauer,
Fraunhofer-Gesellschaft

Dr. Reinhold Achatz, thyssenkrupp

Ulrich Ahle, Atos

With Siemens, a unique technological Proposition

Atos & Siemens a Strategic Partnership

SIEMENS

JOE KAESER

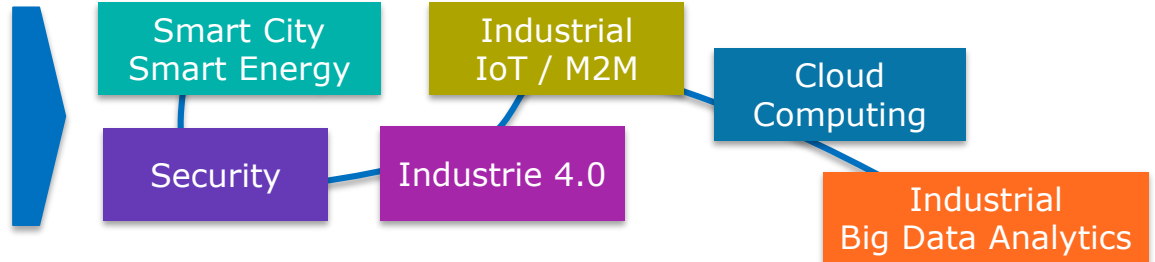
President and CEO of **Siemens** AG



"This **partnership** forms one of the largest strategic relationships ever between a **global engineering company** and a **global IT provider**. The value of our combined strength enables our **customers to take full advantage** of the next wave of industrial IT in order to maintain competitiveness and deliver outstanding services."


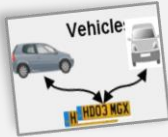








150 m€

Joint Investments
to shape the future
& **shared value creation**



Strategic joint investment projects with Siemens

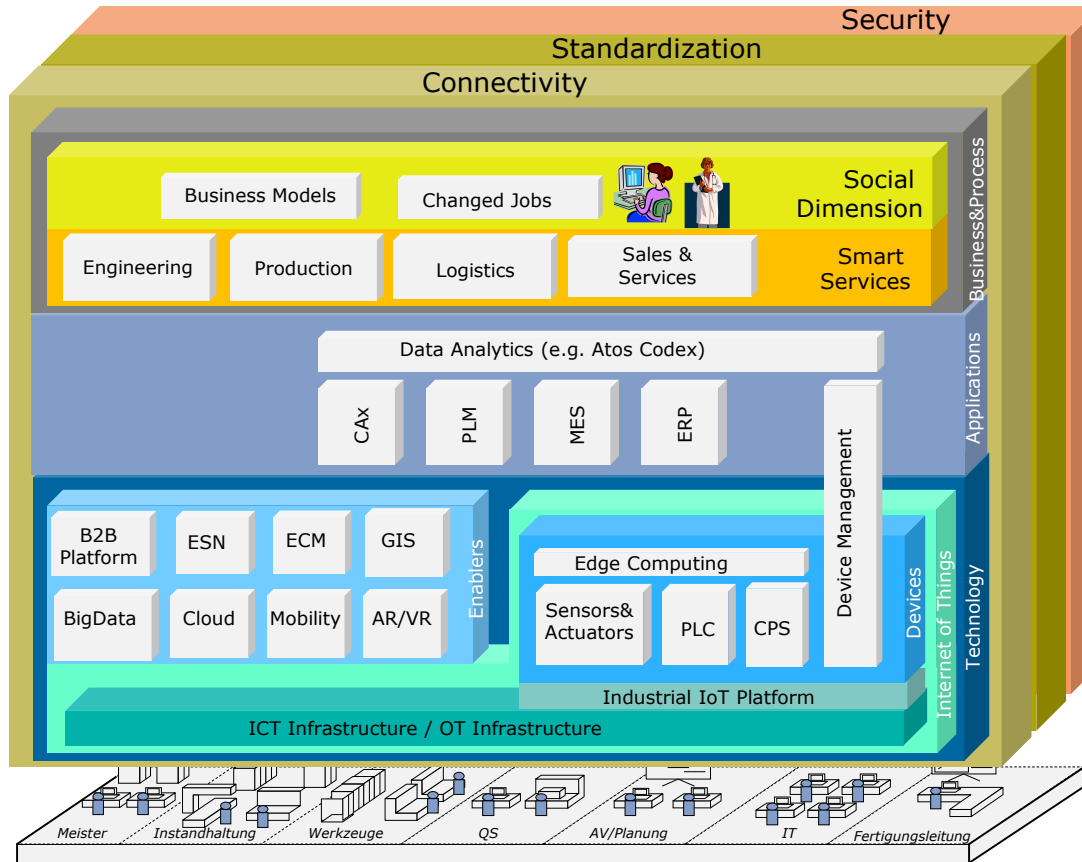
Defining the future of IoT Services

Universal Tolling Solution <p>Satellite and Microwave tolling integrated with back-office and central system to provide end to end system</p> 	Low Emission Zones <p>A end to end cloud-based LEZ solution with integrated ANPR and roadside technology, and Atos back-office services</p> 	Energy Trading & Risk Management <p>Integration Siemens JROS and Atos PTRS allows integrated view of production scheduling and energy market trading</p> 	Data Center Infrastructure Management <p>A new joint solution to enable end to end Data Center wide (Facilities & IT-Infrastructure) reporting, analysis and optimization.</p> 	Industrial Data Analytics <p>A comprehensive program to build both the analytics platform and 9 use cases in preventive, predictive and prescriptive analysis for Industry & Manufacturing, Energy, Mobility and Healthcare</p> 
MES Just In Time, Just In Sequence <p>Seamless integration between OEMs and their first tier suppliers at production and assembly time</p> 	PLM Supplier Connect <p>Seamless integration between OEMs and their first tier suppliers at the design phase</p> 	Data Analytics for Smart Grid <p>A comprehensive program with 5 use cases for Data Analytics in Smart Grid management.</p> 	Industrial IoT Platform <p>An elaborate scalable and cost effective communications platform to facilitate connecting millions of devices and support the remote management services.</p> 	Innovation PoC's <p>Running: Spare Part Identification Additive Manufacturing Security Incident & Event Management In preparation: Internet of Systems Future Networking</p> 

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Architecture

Atos Industrie 4.0 Reference Architecture



Efficiency

Effectiveness

Industrie 4.0

Agility

Quality

3

Building blocks and use cases

- ▶ **Security**
- ▶ Additive Manufacturing
- ▶ Data Analytics / Atos Codex
- ▶ Industrial IoT Platform

Internet of Things – Atos Industrie 4.0

Road to Security



- ▶ Target: Reaching a security level sufficient for Industrie 4.0
- ▶ As-is analysis: Security maturity assessment
- ▶ Technical assessments via penetration tests performed by Certified Ethical Hackers
- ▶ Security concept with proof of implementation for BSI (esp. required for KRITIS)
- ▶ Security Monitoring and alerting / notification
- ▶ IS audit performed by a certified IS service provider

3

Building blocks and use cases

- ▶ Security
- ▶ **Additive Manufacturing**
- ▶ Data Analytics / Atos Codex
- ▶ Industrial IoT Platform

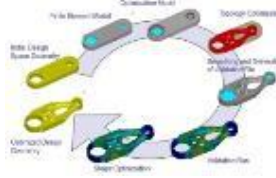
Additive Manufacturing in Atos



Design and Analysis of
AM manufacturable parts



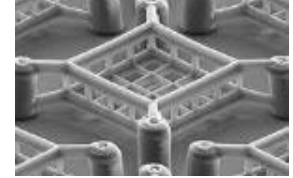
Reverse Engineering,
Parts Integration



Topological Optimization
Studies



Test Programs:
Development of material
data and allowables



Microstructure
and Thermo-Mechanical
Modeling

Business Integration | Technological Platform | Industrialization



Distributed Production
environment



Reverse Traceability:
Tracking & Tracing



SW Adaptation and
Integration
(MES, PLM, SCM)



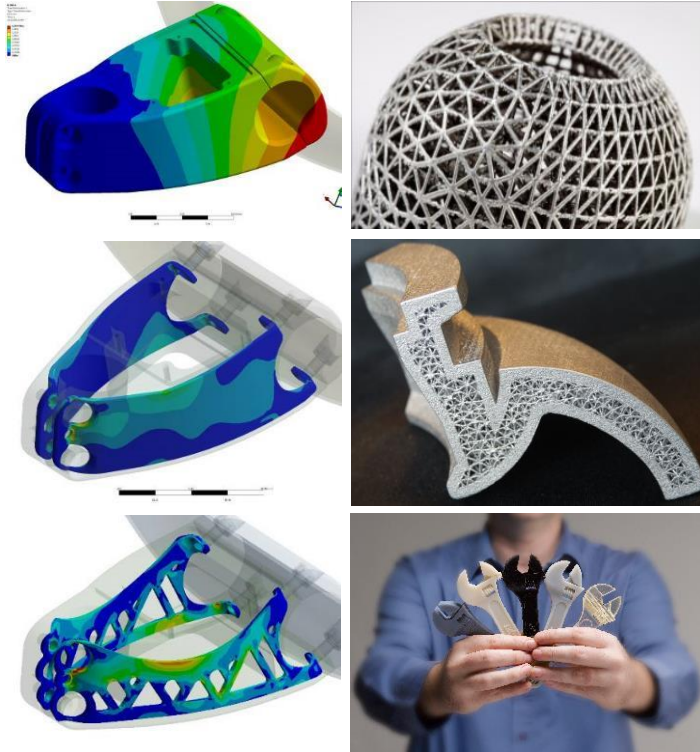
Analytics to predict
component properties



Intellectual Property
Rights and
Cybersecurity

Additive Manufacturing (3D Printing)

“RepAIR” – Focused in a Predictive Maintenance System



Onsite Maintenance and Repair of Aircraft by integrated Additive Manufacturing

The main objective of RepAIR is to shift the “make” or “buy” decision towards the “make” decision by cost reduction in the remake and rework of spare parts and therefore **improve cost efficiency for maintenance repair** in aeronautics and air transport.

RepAIR Members (Extract):

Atos

 Lufthansa Technik

 BOEING

 UNIVERSITÄT PADERBORN
Die Universität der Informationsgesellschaft

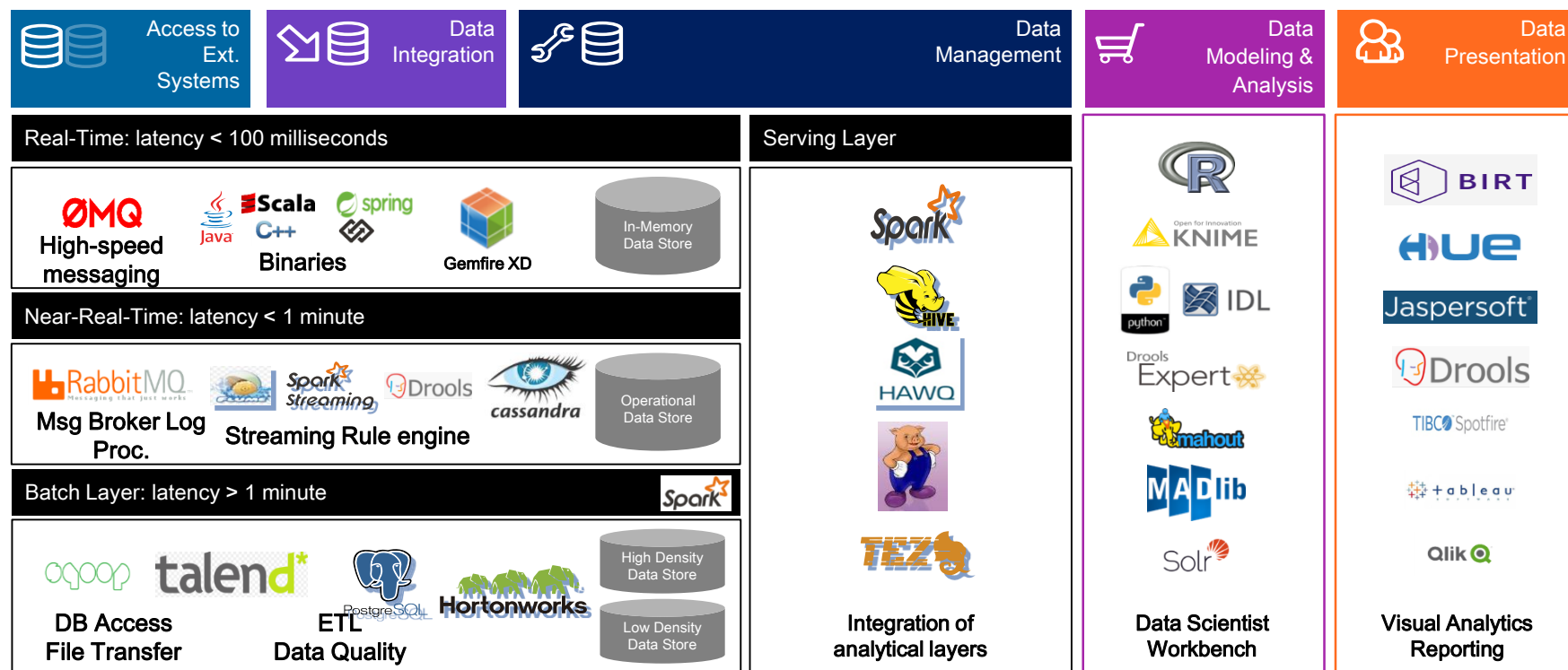
 AIMME
INSTITUTO TECNOLÓGICO
METALMECÁNICO

3

Building blocks and use cases

- ▶ Security
- ▶ Additive Manufacturing
- ▶ **Data Analytics / Atos Codex**
- ▶ Industrial IoT Platform

Atos Codex Framework Architecture



3

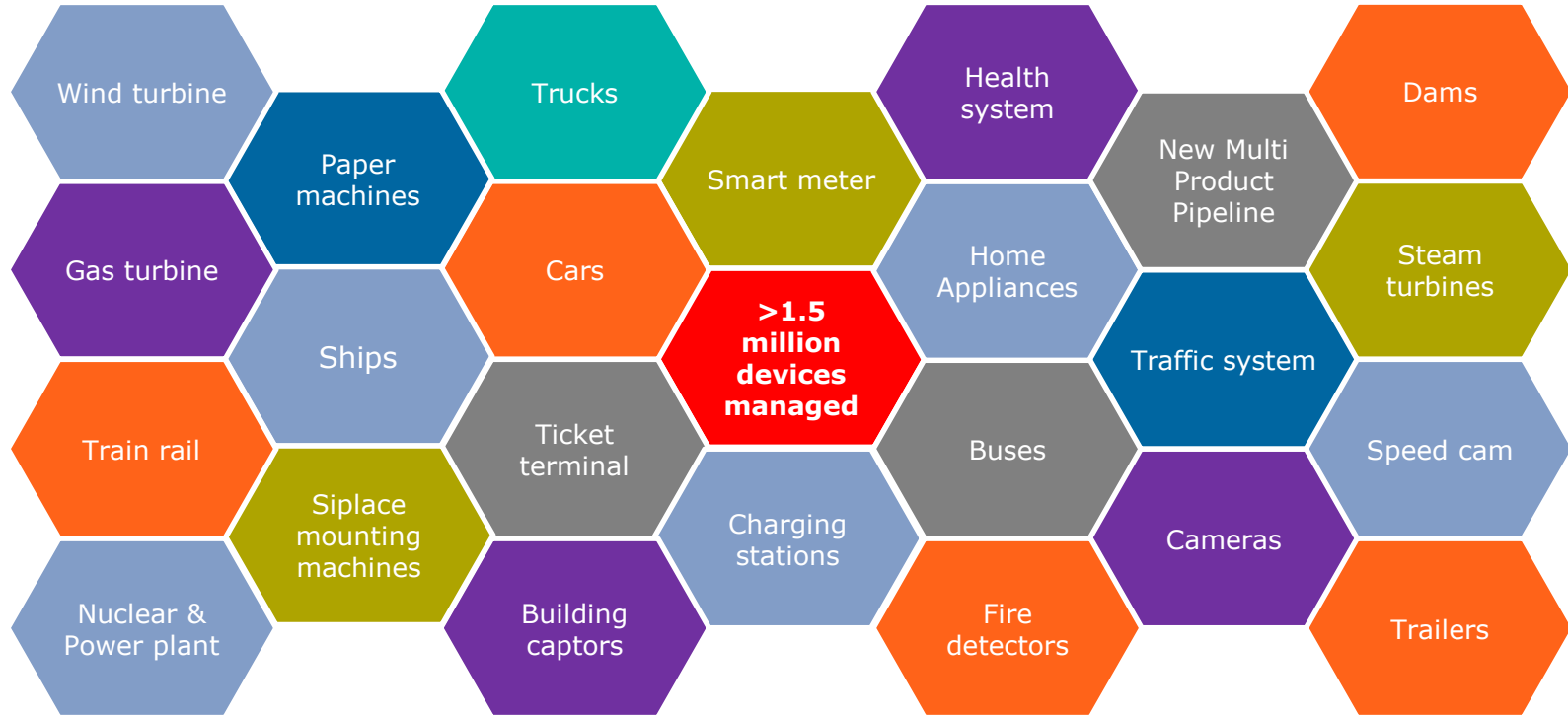
Building blocks and use cases

- ▶ Security
- ▶ Additive Manufacturing
- ▶ Data Analytics / Atos Codex
- ▶ **Industrial IoT Platform**

Atos's Industrial Internet of Things Platform



Atos manages the communication platform for more than 1,5 million devices



Today, more than 300,000 systems are serviced with our platform at Siemens

SIEMENS

Industry



- ▶ Paper machines
- ▶ Ships
- ▶ Cranes
- ▶ SIPLACE mounting machines
- ▶ Building technology (e.g. building automation systems, fire detectors, cameras)
- ▶ Traffic systems (e.g. traffic computers, traffic light systems, traffic management systems)
- ▶ GAS Analysis
- ▶ Train Rail Automation

Energy



- ▶ Gas turbines
- ▶ Steam turbines
- ▶ Power plant control systems
- ▶ Wind power plants
- ▶ NMPP New Multi Product Pipeline in South Africa

Healthcare



- ▶ X-ray systems
- ▶ Ultrasound systems
- ▶ Magnet resonance tomography systems
- ▶ Hospital information systems
- ▶ Diagnostic systems
- ▶ Particle Therapy



Our business impact: we deliver Business Reinvention

Providing enhanced functionality and increased comfort to the consumer

Creating valuable customer and product insight through data collection

Providing a multi-sided-marketplace for the smart home ecosystem



What we have realized for B/S/H/:

Create a **risk- and revenue-sharing** business partnership for the "Home Connect" program

Support B/S/H/ from vision to requirements to realization, including **end-to-end** system test

Design, develop and operate the **central communication platform**, capable to support millions of devices

The mission: Monetizing the data



B/S/H/



Our business impact: we ensure Business Reinvention

Transforming Manufacturer
into the Digital Mobile World



What we have realized for our client Michelin:

- ▶ New Michelin Service
- ▶ 30 countries availability
- ▶ 10-15% after market business boost
- ▶ For Michelin's clients:
 - 10% Fuel savings
 - Improved Fleet Uptime up to 5%





Our business impact: we ensure Customer Experience

Renault granted its Innovation Award to Atos in 2013 for the R-Link project



What we have realized for our client Renault:

Renault R-Link solution, [awarded as most innovative solution](#), with seamless integration of multimedia connectivity and infotainment services

Global Roll-out in more [than 35 countries](#)

E-Commerce for onboard , & off-board functionalities

The in-dash R-Link Multimedia Tablet (7 inch Android based) allows a [seamless smartphone OS integration](#)



RENAULT

4

Methodology

The Connected Enterprise in the Digital Age

New business and collaboration models within the manufacturing industry

Connectivity within the Enterprise

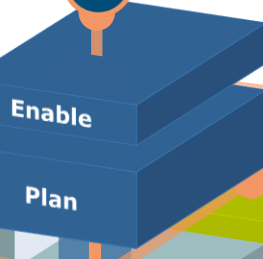
- ▶ Vertical integration
- ▶ Horizontal integration

Connected Suppliers



SUPPLIER
PARTNER

Connected Boardroom



Connected Products

Connected Consumers

USER
CUSTOMER



Source

Design

Deliver



Connected Machines

Connected Customers

CUSTOMER
CONSUMER

Connected Designers



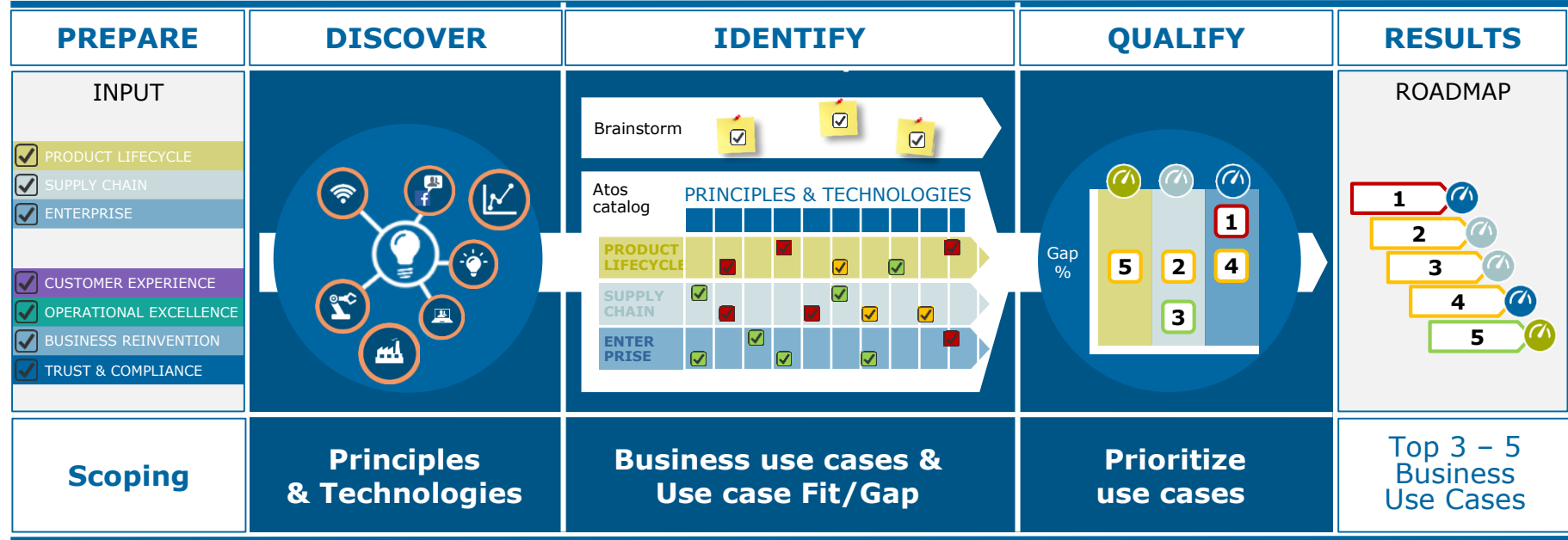
R&D
PARTNER

Connectivity to the outside world

- ▶ Consumers providing direct feedback to products designers
- ▶ Products providing online customer/product profile data
- ▶ Individual customized products & services
- ▶ Smart Products generating usage data
- ▶ Suppliers becoming Co-designers
- ▶ Customers designing (part of) their own products

Industrie 4.0 Opportunity Discovery workshop

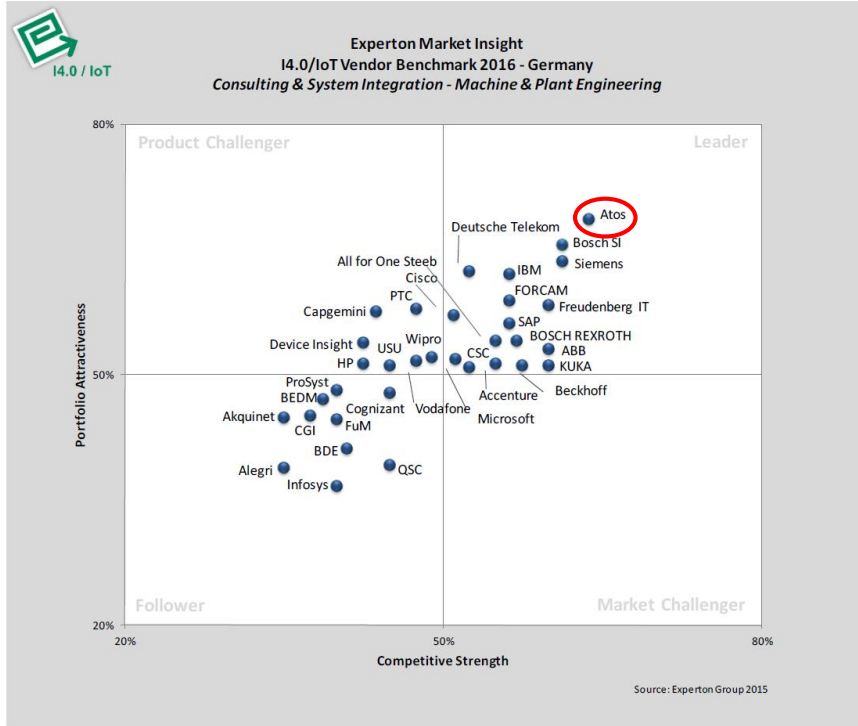
Workshop approach



Topics

Conclusion

Experton Industrie 4.0 / IoT Vendor Benchmark 2016



Atos at a glance

Revenue 2015 (M EUR) *

12.000

Employees 2015 (Global)

100.000

Employees 2016 (Germany)

12.000

Countries

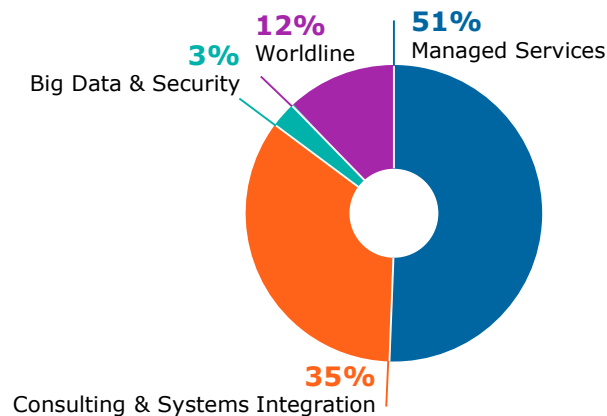
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**“Our vision
for the future:
to accelerate
progress by
uniting people,
business and
technology.”**



* Partially pro forma Revenue 2015

**Revenue distribution (in %)
per Business Unit**



Thank You

For more information please contact:

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